



Alliance for
Reproductive
Health Rights

ANNUAL REPORT

TOWARDS
EQUITABLE AND
ACCESSIBLE
HEALTHCARE:

ARHR'S 2023
IMPACT



2023

ACRONYMS AND ABBREVIATION

ASRHR	Adolescent Sexual and Reproductive Health Right
CSO	Civil Society Organization
NGOs	Non-Governmental Organizations
PHC	Primary Health Care
PHCPI	Primary Healthcare Performance Initiative
RHESY	Reproductive Health Education and Services for Yout
RMNCAH	Reproductive, Maternal, Newborn, Child and Adolescent Health
AdoWA	Adolescent West Africa
TASODECOG	Tackling Social Development Concerns in Ghana Programme
GTR	Gender Transformative Responsiveness
UHC	Universal Health Coverage
NHIA	National Health Insurance Authority
SDG	Sustainable Development Goals
MHD	Menstrual Hygiene Day
AHAIC	Africa Health Agenda International Conference
STI	Sexual Transmitted Infections
GHS	Ghana Health Service
UN	United Nations
UNFPA	United Nations Population Fund

CONTENTS

ACRONYMS AND ABBREVIATION.....	2
MESSAGE FROM THE EXECUTIVE DIRECTOR.....	4
1.0 WHO WE ARE.....	5
2.0 Introduction.....	6
3.0 Key Projects/ Initiatives.....	6
3.1 Putting Women at the Centre of Primary Health Care in Ghana.....	6
3.2. Gender Transformative and Responsive Health Systems (ADOWA GTR).....	7
3.3. PHCPI PHC Advocacy.....	8
3.4 Reproductive Health Education and Services for Youth (RHESY).....	8
3.5 Leveraging Social Media to Promote Sexual and Reproductive Health Education through Creative Adolescent-led Drama and Dance.....	9
3.6 Re-Imagine PHC Campaign.....	10
3.7 Activities to Mark 2023 UHC Day.....	10
4.0 Activities for Programme Development.....	10
4.1 Menstrual Hygiene Advocacy.....	10
4.2 Commemoration of Menstrual Hygiene Day.....	11
4.3 Commemoration of 2023 World Population Day.....	11
4.4 Participation in Ghana’s 4th Maternal, Child Health and Nutrition Conference 2023.....	11
5.0 Other Activities for Organizational Development.....	12
5.1 Re-branding and Launching of Alliance’s e-Newsletter.....	12
5.2 Creation of a LinkedIn Page.....	12
6.0 KEY ACHIEVEMENTS.....	12
7.0 LESSONS LEARNT.....	13
8.0 CONCLUSION.....	13

MESSAGE FROM THE EXECUTIVE DIRECTOR

Reflecting on the accomplishments of 2023 in advancing health equity and improving health outcomes for women, children, and adolescents, we are grateful for the progress that has been made. 2023 has been a testament to our collective commitment and resilience in the face of the evolving health landscape partly catalyzed by climate change, and socio-economic challenges. That notwithstanding, we were relentless and aspire to a society in which universal health coverage is achieved.

We worked tirelessly to enhance access to essential health services, strengthen health systems, and advocate for policies prioritizing Ghanaians' well-being. The dedication and passion of our team, partners, Alliance members, and stakeholders have been the cornerstone of our success. Our donors' funds facilitated the implementation of action plans.

In 2023, ARHR engaged diverse communities and empowered individuals with the knowledge and resources to make informed health decisions. Our initiatives fostered a sense of ownership and responsibility among community members, encouraging them to actively promote their health and well-being by utilizing opportunities to participate in decision-making.

A key focus in 2023 was to advocate for increased political commitment and adequate resource allocation to the health sector. We successfully mobilized stakeholders from various sectors to address critical health challenges. These efforts have generated valuable insights and recommendations and paved the way for meaningful actions toward achieving our goals.

ARHR's commitment to transparency, accountability, and evidence-based advocacy remained unwavering. Strong partnerships have been built with government agencies, civil society, the private sector, media, communities, and international partners, ensuring our work is inclusive and impactful.

As we look ahead, we are more determined than ever to sustain the momentum we have built. We will continue to innovate, collaborate, and advocate for policies and practices that ensure equitable access to health for all.

To conclude, ARHR is grateful to all who have been part of our journey. Together, we will continue to advocate for a healthier and more equitable future for Ghana.

Vicky T. Okine

1.0 ARHR'S PROFILE

1.0 WHO WE ARE

Alliance for Reproductive Health Rights (ARHR), established in 2004, is a network of Ghanaian Non-Governmental Organizations (NGOs) promoting a rights-based approach to reproductive, maternal, newborn, child, and adolescent health (RMNCAH) through advocacy, research, and capacity building. With its evolution, the focus of ARHR has shifted to perceive RMNCAH outcomes as a function of strengthened health systems.

We, therefore, conceptualize improvements in RMNCAH outcomes from a system perspective and recognize PHC as a strategic pathway to strengthening health systems to achieve UHC in Ghana. ARHR acts as a lead Civil Society Organization (CSO) convening agent of a coalition of in-country partners working collaboratively to advocate for primary health care (PHC) as a pathway to achieve UHC in Ghana.

ARHR's membership comprises over 35 local NGOs, coordinated by a Secretariat and overseen by an Advisory Board. Aligning the interests of independent bodies working in the RMNCAH and PHC sphere; which could be limited in capacity, geographical reach, and political presence, ARHR creates larger, bigger, and more credible platforms through which their voices can be heard.

Together with state and non-state actors, ARHR works to demand better and improved health systems. Our three (3) pronged approach focuses on advocacy, capacity-building, and evidence generation with funding from national and international organizations or partners. Programmes are implemented and monitored by each tier of ARHR- from the policy to the grassroots level, to ensure that real impacts are achieved in underserved areas.

1.11 Mission

ARHR works to realize the rights of women, children, and adolescents to responsive and equitable healthcare delivery.

1.12 Vision

Our vision is a society in which the sexual and reproductive health and rights of all people – especially vulnerable groups such as the poor, marginalized, and women of reproductive age – are protected and fulfilled irrespective of their sex, age, religion, ethnicity, or socio-economic status.

1.13 Core Values

ARHR believes in sexual and reproductive health and rights (SRHR) for all and works to achieve them under gender equality, mutual respect, equal participation, consensus building, equity, transparency, accountability, community sovereignty, and empowerment.

1.14 Thematic Areas

ARHR advocates for improved primary health care (PHC) and strengthened health systems towards the attainment of universal health coverage (UHC) and consequently, Sustainable Development Goals (SDGs) 3 (Good Health and Well-being); 4 (Quality Education); 5 (Gender Equality); and 10 (Reducing inequality within and among countries).



2.0 INTRODUCTION

The Alliance for Reproductive Health Rights (ARHR), in the year 2023 maintained an unwavering focus on improving health outcomes for women, children, and adolescents. Our work continues to revolve around advocating for fortified primary healthcare systems and obtaining sustainable sources of funds to address the unique healthcare needs of this demographic. This annual report illuminates the concerted efforts undertaken by ARHR to champion gender-sensitive healthcare delivery and promote equitable access to quality services for women, children, and adolescents. Through strategic advocacy initiatives, collaborative partnerships, and innovative approaches, ARHR remained steadfast in its commitment to advancing the health and well-being of its target audience in the year under review.



3.0 KEY PROJECTS/ INITIATIVES

3.1 Putting Women at the Centre of Primary Health Care in Ghana

ARHR initiated a 7-year project (2023-2030) funded by the Co-Impact Gender Fund. The project aims to enhance health outcomes for women and girls in 18 districts across 7 regions in Ghana by improving access to quality primary healthcare.

3.1.1 Actions

Inception Meeting in Accra

In January 2023, ARHR organized an inception meeting with its partners to plan project implementation. Partners were exposed to the project goal and objectives to aid in strategy development.

Design Phase Workshop in Nairobi

In February 2023, ARHR and SEND Ghana attended a workshop in Nairobi, Kenya, hosted by Co-Impact, to discuss design phase activities. The workshop introduced Co-Impact's systems change concepts and required outcomes for all grantees.

3-day Training on Co-Impact's Systems Change Approach

In June 2023, a 3-day training organized by ARHR introduced partners and Alliance members to Co-Impact's systems change approach, a vital strategy for ARHR's effort to enhance women's and girls' health outcomes. Participants were aided to understand key concepts and develop a collective vision for Primary Health Care (PHC) systems change. The root causes of the current system's shortcomings, focusing on gaps from systems, gender, intersectionality, and political economy perspectives were explored. A key outcome was the agreement to shift from traditional project approaches to a systems change model, recognizing its potential for sustainable improvements in women's and girls' health outcomes.

3.1.2 KEY OUTCOMES

- **Project Initiation:** The project officially commenced in December 2022, focusing on improving health outcomes for women and girls in selected districts.
- **Partnership Planning:** The inception meeting helped to align partners' roles and responsibilities for successful project implementation.
- **Design Phase Workshop:** ARHR's participation in the workshop facilitated by Co-Impact gave a better understanding of systems change and outlined expected outcomes for the project.
- **Systems Change Vision and Strategy:** Based on the above, Module One of the Systems Change Vision and Strategy was submitted to Co-Impact, marking progress towards meeting the initiative's objectives.
- **Progress in Strategy Development:** Modules Two and Three of the Systems Change Vision and Strategy have been submitted to Co-Impact, indicating continuous progress toward implementing the initiative's objectives.

3.2. Gender Transformative and Responsive Health Systems (ADOWA GTR)

The ADOWA project supported by International Research Center, Canada, and the UK Medical Research Council aims to promote gender-transformative and responsive health systems for adolescent's mental, sexual, and reproductive health in Ghana, Niger, and Burkina Faso— through the co-production of culturally relevant and appropriate interventions with adolescents, frontline health providers, and policymakers.

3.2.1 Actions

Development of a Research Uptake Strategy Document

A draft research uptake strategy document aimed at enhancing the utilization of research synthesized by a research consortium in Ghana, Niger, and Burkina Faso was developed. The strategy focuses on promoting gender-transformative and responsive health systems at the primary care level, particularly for adolescent sexual, reproductive, and mental health, and well-being. Key activities include stakeholder engagements through policy dialogues, briefs, blogs and publications, capacity building, communication, and monitoring and evaluation.

Stakeholder Mapping Exercise

A stakeholder mapping exercise was conducted across four project districts in Ghana. Approximately 4 to 5 stakeholders were interviewed per district, including officials from the health, social welfare, education, and gender departments. The analysis of these interviews informed strategies for research uptake, such as stakeholder engagements, capacity building, and communications, including the development of key messages.

Convening of Co-production Forums

Co-production forums at the national and sub-national levels were convened to disseminate and validate the findings of the ADOWA research to enhance the mental, sexual, and reproductive health of adolescents in Ghana.

Participation in the ADOWA Technical Meeting

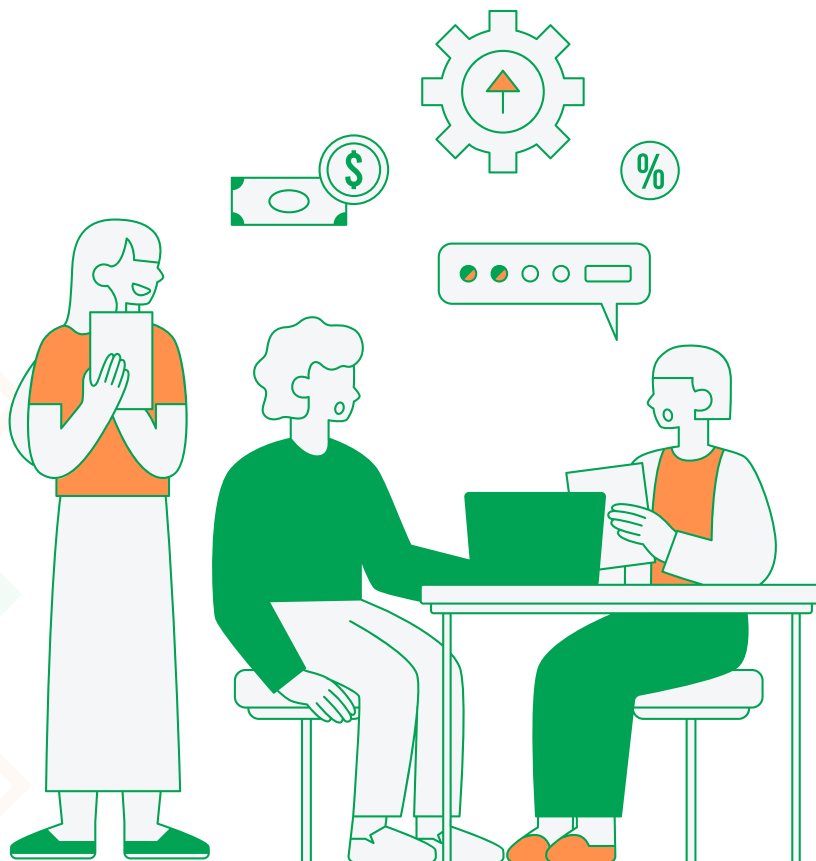
ARHR participated in the ADOWA annual technical meeting, presenting the progress made in the forums and sharing preliminary findings.

3.2.2 Key Outcomes

- **Research Uptake Strategy:** Effective utilization of research findings to promote gender-responsive health systems at the primary care level through the drafted research uptake strategy.
- **Stakeholder Mapping:** Insights into the landscape of adolescent sexual, reproductive, and mental health at the sub-national level in project districts were gained, informing future engagement and communication strategies.
- **Informed Strategies:** Analysis of stakeholder interviews guided the development of

tailored strategies for research uptake, including stakeholder engagements, capacity building, and communication efforts, and ensured effective dissemination and utilization of research findings.

- **Stakeholder Engagement:** Through 17 co-production forums, diverse stakeholders, including adolescents, health officials, social welfare directors, and education personnel were successfully engaged, fostering collaboration to address adolescent health issues.
- **Knowledge Sharing:** Participation in the ADOWA annual technical meeting facilitated knowledge exchange among ARHR and broader ADOWA team members from Burkina Faso and Côte d'Ivoire, enhancing understanding of regional challenges and solutions.
- **Publication Opportunities:** Co-authoring a cross-country paper on co-production contributed to disseminating insights and lessons learned from the initiative. Lead authorship for the Ghana-specific paper underscored ARHR's leadership in driving research and interventions in Ghana.



3.3. PHCPI PHC Advocacy

The PHCPI PHC Advocacy project was a collaborative initiative aimed at assessing and accelerating Ghana's progress towards Universal Health Coverage (UHC) by 2030. The project, aimed to collaborate with key stakeholders to generate actionable recommendations for improving the health sector in Ghana.

3.3.1 Actions

PHC/ UHC Stocktaking Forum

ARHR's PHC and UHC stock-taking forum gathered key stakeholders to assess Ghana's progress towards UHC by 2030. The consensus emphasized the need for heightened political commitment, increased budget allocation, and timely release of funds for the health sector. Participants urged the government to accelerate progress towards UHC and other health-related SDGs ahead of the September 2023 UN HLM. The forum catalyzed collaboration and generated recommendations to overcome barriers to achieving equitable healthcare for all Ghanaians.

Ghana UHC HLM Meeting

A second (2nd) UN High-Level multi-stakeholder stocktaking and momentum-building forum on UHC was convened, in collaboration with the CSOs Platform on the SDGs, to assess Ghana's progress towards realizing UHC by 2030. The forum dubbed; 'UHC; Moving Together to Build a Healthier Ghana', brought together about 40 participants from the Ministry of Health (MoH), the National Health Insurance Authority (NHIA), the Private Sector, members of the CSOs Platform on the Sustainable Development Goals (SDGs), academia, and the media.

3.3.2 Key Outcomes

- Policy Recommendations: The outcomes of the forum included policy recommendations aimed at addressing barriers and enhancing efforts toward achieving UHC by 2030
- An outcome of the second Forum was the issuance of a statement on the perspective of CSOs on markers of progress toward UHC by 2030. Read the statement [here](#).



3.4 Reproductive Health Education and Services for Youth (RHESY)

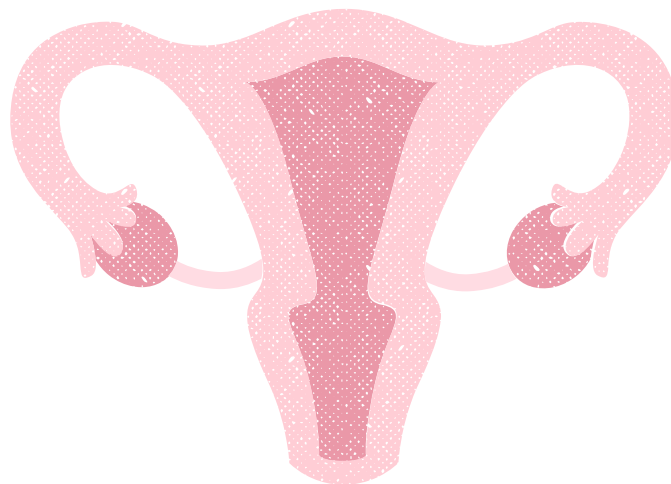
The RHESY project, funded by UNFPA Ghana, aimed to enhance reproductive health education and services for young people in Ghana. The project has ended its activities and is undergoing an audit to evaluate its diverse initiatives.

3.4.1 Actions

Peer networking meetings were held across all six project districts in Ghana. It strengthened the capacity of 40 Adolescent Health Champions in South Dayi and Jirapa Districts to deliver sexual and reproductive health education and life skills to their peers.

3.4.2 Key Outcomes

- **Peer Networking Meetings:** peer networking meetings facilitated the dissemination of reproductive health information among young people in the project districts.
- **Capacity Strengthening:** Training of Adolescent Health Champions enhanced their ability to deliver sexual and reproductive health education effectively, contributing to increased knowledge and awareness among peers.
- **Improved Reproductive Health Outcomes:** Through increased awareness and access to reproductive health education and services, reproductive health outcomes among young people were positively impacted in the target districts.



3.5 Leveraging Social Media to Promote Sexual and Reproductive Health Education through Creative Adolescent-led Drama and Dance

This project aimed to enhance sexual and reproductive health (SRH) education among adolescents by harnessing the power of social media platforms. It involved engaging young people in creating and disseminating educational content through drama and dance formats that are relatable and appealing to their peers. Social media amplifies the reach and impact of these messages, facilitating broader community engagement and fostering a more informed, health-conscious youth population.

3.5.1 Actions

SRH Education through Drama Sessions

ARHR implemented a multifaceted activity to promote sexual and reproductive health (SRH) education among adolescents, with funding from the KGL Foundation. It was characterized by designing and performing drama sessions in three different communities (Ngleshie, Kinka, and Korle-Worko) in the Ashiedu Keteke Sub-metro, Ghana, covering topics such as abstinence, contraception, consequences of early childbearing, STIs, gender-based violence, and drug or substance abuse.

SRH Services Demand Generation Activities with GHS

Collaborative activities were organized with the Ghana Health Service which provided health education and talks, counseling, and health services and made referrals to Usher Polyclinic.

Social Media Campaigns

ARHR also utilized its social media platforms to share three recorded drama sessions and engaged students at Sacred Heart Senior School with SRH education through the school health clubs.

Advocacy Concept and Message Development

After educating Sacred Hearts Technical School students through the school's health club, an advocacy concept was developed and key messages for social media campaigns were crafted. Support was provided to the students as they developed key messages focusing on SRH and life skills which were used to engage online adolescents. These messages were intended to be transformed into posters for use on social media platforms.

Participation in KGL's Partners' Review Meeting and Market Arena

ARHR attended a partners' review meeting and market arena organized by the KGL Foundation under its 'Tackling Social Development Concerns in Ghana' initiative of which ARHR is a beneficiary. The meeting was part of KGL Foundation's process of strengthening its partnerships and providing partners the opportunity to share program achievements and good practices with a wider spectrum of partner organizations and the Directors of the

Foundation. ARHR showcased its impact stories from the initiative through a photo story presentation.

3.5.2 Key Outcomes

- **Increased Awareness:** 5,157 adolescents were reached with information on SRH through various channels. Community members learned about SRH issues through the drama sessions and health talks.
- **Behavioral Change:** Adolescents were educated on the benefits of abstinence and contraception, potentially leading to safer sexual practices or abstinence
- **Access to Services:** Referrals made by health workers facilitated access to services for needy adolescents.
- **Empowerment and Life Skills Development:** The school health club activities empowered students with life skills such as assertiveness, leadership, and communication. Regular meetings organized by ARHR in the school could contribute to sustained student empowerment and skill development.
- **Social Media Engagement:** The sharing of snippets of the recorded drama sessions on social media platforms increased the reach of SRH education beyond the local communities.



3.6 Re-Imagine PHC Campaign

To further our PHC agenda and solidify our presence in the global advocacy space, ARHR partnered with CHESTRAD and other organizations, including AMREF Health Africa, Pathfinder, and Allies Improving PHC to launch a campaign dubbed ‘Re-Imagine PHC’ that promoted PHC as a key approach to building equitable, resilient and secure national health systems across Africa. It sought to influence the outcome of all high-level meetings to reflect the lived realities of Africans in accessing essential health services.

The Campaign was successfully launched in March, 2023 at the Africa Health Agenda International Conference (AHAIC 2023) in Kigali to bring this shared vision to life. As a core member of the consortium, ARHR spearheaded the development of the Re-Imagine Campaign Statement that was submitted to the Multi-Stakeholder Hearing on UHC in April 2023 ahead of the UN HLM on UHC in September 2023 and has led the Health Workforce action area of the campaign.

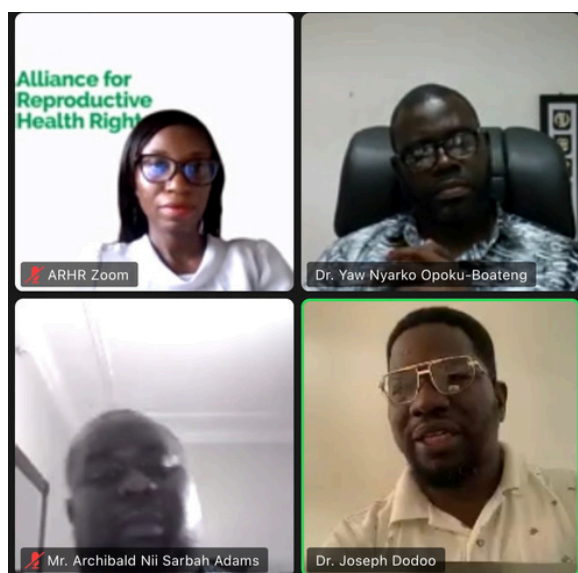
3.7 Activities to Mark 2023 UHC Day

3.7.1 Organization of UHC Webinar

As part of activities toward the commemoration of 2023 UHC day, ARHR organized a webinar to advance discussions on UHC ahead of the high-level meeting. The webinar under the theme “Health for All: Time for Action- Advancing Ghana’s Efforts towards UHC by 2030” raised awareness to improve understanding of the importance of UHC for societal and economic well-being, and discussed gaps identified in Ghana’s UHC Roadmap during the UHC Forum.

3.7.1.1 Key Outcome

Two (2) Health Systems Policy and Analysts collaborated with a CSO’s representative to propose workable solutions to mitigate barriers towards Ghana’s path to UHC by 2030.



3.7.2 'Face of UHC' Campaign

The 'Face of UHC' Campaign was launched on social media and shared with our virtual audience the need for UHC in the simplest and most relatable ways to catalyze support for the drive from commitment to action to attain UHC.

3.7.2.1 Key Outcome

Aspects of the campaign recorded over 2,710 impressions.



4.0 ACTIVITIES FOR PROGRAMME DEVELOPMENT

4.1 Menstrual Hygiene Advocacy (Ending Period Poverty)

ARHR collaborated with the Ghana Civil Society Organizations (CSOs) Platform on the Sustainable Development Goals (SDGs) and advocated for the government to remove taxes from sanitary products, particularly sanitary pads. The advocacy included a press conference, social media campaigns, webinars, and a standing demonstration at the Parliament House to influence the 2024 national budget reading. Sanitary pads have been classified under the Harmonized System Code 9619001000, subjecting them to various taxes, including import duty and VAT.

4.1.1 Key Outcomes

- **Government Response and Policy Change:**

The Minister of Finance announced the implementation of zero-rated VAT on locally produced sanitary pads. Import duty waivers were granted for raw materials used in the local manufacture of sanitary pads.

- **Partial Achievement and Continued Advocacy:**

While the announced measures represent progress, continued advocacy is needed to ensure the complete removal of taxes on sanitary products. This will ensure the affordability and accessibility of sanitary products for all women and girls.

- **Collaborative Advocacy Efforts:**

Collaboration between ARHR and other CSOs on the SDGs Platform demonstrates the effectiveness of collective action in influencing policy change. Continued collaboration will lead to sustained advocacy efforts and increased progress in addressing menstrual hygiene challenges.

4.2 Menstrual Hygiene Day Commemoration

Amidst mounting difficulties in menstrual hygiene management, the Ghana CSOs platform on SDGs rallied CSOs in Ghana to observe this year's Menstrual Hygiene Day as a united front, advocating for the elimination of high taxes on sanitary products to enhance accessibility. ARHR engaged in a range of activities to mark the occasion which included:

- A Twitter Storm which got our hashtags 'MenstruationIsNormal' and 'MHD2023GH' trending on social media
- A Twitter Space that enabled CSOs to discuss effective ways to commit to menstrual hygiene management in Ghana.
- #MyPeriodMatters demonstration which provided a means for CSOs to present a petition to the government, through parliament, to scrap excess taxes on sanitary products
- A Webinar, hosted by ARHR, to discuss how CSOs can advance their advocacy and actions on menstrual hygiene for maximum impact.



4.3 Commemoration of 2023 World Population Day

ARHR joined the National Population Council (NPC), the United Nations Population Fund (UNFPA) Ghana, and relevant stakeholders to commemorate the 2023 World Population Day in an event in Accra. The commemoration was under the global theme “Unleashing the Power of Gender Equality: Uplifting the Voices of Women and Girls to Unlock the World’s Infinite Possibilities” and the national theme “Unleashing the Power of Gender Equality to Spur Development”. It highlighted the urgent need to advance gender equality and help realize the dreams of all people in the world. Most importantly, the commemoration explored opportunities and strategies to enhance the rights and choices of women and girls in Ghana for national development.

Discussions among stakeholders during the commemoration revealed that there was still a long way to go in advancing and protecting the sexual and reproductive health and rights of women and girls. Also, a huge percentage (44%) of partnered women in 68 countries were unable to exercise freely their right to reproductive choice as measured by SDG indicator 5.6.1 (UNFPA, 2023).

4.3.1 Key Outcome

Discussions at the event informed ARHR’s SRHR advocacy direction and enforced the need to intensify advocacy on SRHR and promote SRHR education and actions, especially among women and girls.

4.4 Participation in Ghana's 4th Maternal, Child Health and Nutrition Conference 2023

ARHR participated in the 4th Maternal, Child Health, and Nutrition Conference organized by the Ghana Health Service (GHS), in collaboration with its key partners under the theme “Strengthening Service Delivery for Quality and Accessible Reproductive, Maternal, Newborn, Child and Adolescent Health and Nutrition (RMNCAHN) Outcomes to meet the SDGs Midpoint and beyond”. The theme reflected new initiatives that the GHS had employed to improve primary health care delivery, especially at the sub-district levels; the key of which is the networks of practice.

The Conference served as a nuanced platform for key health stakeholders to review the progress of implementation of activities and status of RMNCAHN service delivery and outcomes for the past years, identify challenges and opportunities for improvement; showcase studies, innovations, best practices and experiences of various stakeholders in strengthening health systems to improve RMNCAHN accessibility, quality, and outcomes; among others.

4.4.1 Key Outcome

- Evaluation of RMNCAHN Services: The conference enabled health stakeholders to review and assess the implementation progress and effectiveness of RMNCAHN services, identifying challenges and opportunities for improvement.
- Sharing Innovations and Best Practices: Participants shared innovations, and best practices, facilitating knowledge exchange aimed at strengthening health systems and improving the accessibility, quality, and outcomes of RMNCAHN services.



5.0 OTHER ACTIVITIES FOR ORGANIZATIONAL DEVELOPMENT

5.1 Re-branding and Launching of Alliance's e-Newsletter

ARHR rebranded and launched its e-newsletter with the tagline 'Intouch; Inform'. The e-newsletter was renamed '**Alliance Newsboard**' with a description as 'an interactive online platform that brings you collated information about us, our activities, and our partners to keep in touch and inform'. It is released monthly, a departure from its previous quarterly schedule, featuring enhanced and captivating content.



5.2 Creation of a LinkedIn Page

As an established corporate entity with a strong brand presence, it was imperative to establish a foothold on LinkedIn, a social networking platform tailored for professional connections and fostering partnerships within the business community. Consequently, an ARHR LinkedIn page was created, accruing a following of 354 as of the end of 2023.

Currently, ARHR has 9,281 followers across all our digital communication platforms. The breakdown is as follows:

- Twitter - 2, 880
- Facebook - 3, 975
- Instagram - 243
- LinkedIn - 354
- TikTok - 17
- Newsletter - 1, 035
- Website - 777 (Visitors per session)

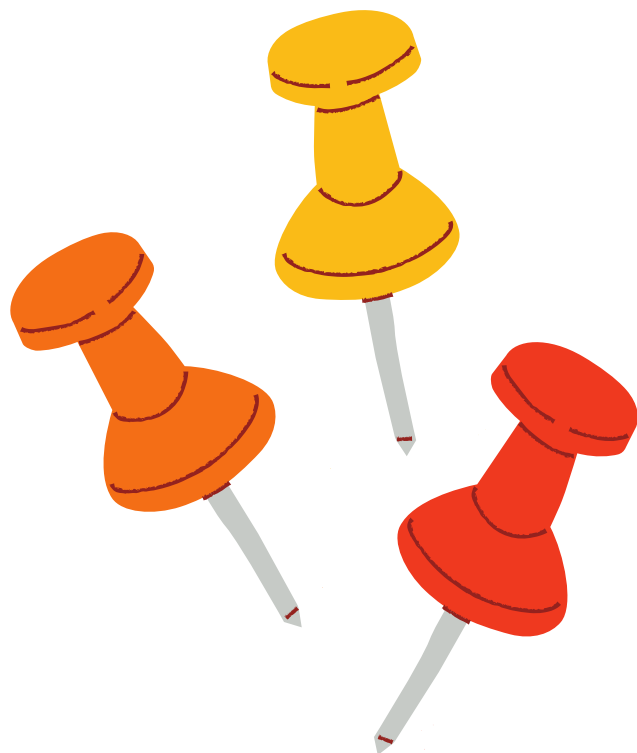
6.0 KEY ACHIEVEMENTS

- Policy recommendations and statements were issued, in conjunction with the Ghana CSOs Platform on the SDGs, to increase advocacy for accelerated progress towards equitable healthcare for all Ghanaians.
- Successfully influenced the government to implement zero-rated VAT on locally produced sanitary pads and grant import duty waivers as part of advocacy actions to end period poverty.
- Over 5,000 adolescents engaged in SRH education through drama and dance sessions and access created for reproductive health services.
- Rebranding the e-newsletter and establishing a LinkedIn page enhanced communication channels and engagement with stakeholders, thereby reaching over 8,000 followers across various digital platforms and fostering a wider reach and impact of advocacy efforts.



7.0 LESSONS LEARNT

- Conducting stakeholder mapping, as done in the ADOWA project, provides valuable insights that guide strategic engagement and tailored interventions.
- Training sessions for partners and Adolescent Health Champions demonstrated the importance of continuous capacity building to empower individuals and organizations to deliver effectively on their mandate.
- Continuous and collective advocacy action produces results.
- Social media presents an effective and engaging way to disseminate sexual and reproductive health education and information to young people.
- Participation in technical meetings and conferences facilitated knowledge exchange, helping ARHR and its partners to stay informed about global, regional, and national challenges and which solutions work best.
- The development of a research uptake strategy in the ADOWA project underscored the need for clear, data-driven approaches to inform policy advocacy efforts.
- Engaging in high-profile events or conferences increases ARHR's visibility and influence in global health advocacy.



8.0 CONCLUSION

2023 was a period for continuous action. ARHR probed the underlying issues plaguing the current primary healthcare system and the constant gaps in meeting the health needs of women, children, and adolescents. Our commitment to advocacy remains unwavering. We are determined to leverage our organizational capacity to drive positive change, striving towards realizing a just, inclusive, and gender-sensitive primary health care system.

ARHR is grateful to its donors, Alliance members, partners, and all stakeholders who contributed to the success of the organization's work in 2023.





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The social media icons consist of four circular icons in a row: LinkedIn (in), Facebook (f), X (x), and Instagram (camera icon). All icons are white on a green background.